

0F.LQQH\ , QGHS HQGHQW 6FKRRC  
3UHV V (OHPHQW DU\  
, PSURYHPHQW 3ODQ





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3UHVV (OHPHQWDU\  
\*HQHUDWHG E\ 3ODQ /HQUQLQJ FRP

RI

&DPSXV  
2FWREHU



# &RPSUHKHQVLYH 1HHGV \$VVHV

'HPRJUDSKLFV

'HPRJUDSKLFV 6XPPDU\

ZHUH WKH IROORZLQJ (FRQRPLFDOO\ 'LVDGYDQWDJHG 7KH VFKRRO GHPRJ :KLWH  
(// \$W 5LVN DQG PRELOLW\

:LWK WKH RSHQLQJ RI WKH QHZ HOHPHQW\ VFKRRO LQ 0,6' WKH HQUROC  
FRQVLGHUDEO\

:KLWH \$IULFDQ \$PHULFDQSDQLF\$VLDQ (// (FRQRPLFDOO\ 'LVDGYD  
\$W 5LVN

'HPRJUDSKLFV 6WUHQJWKV



6WXGHQW \$FKLHYHPHQW

6WXGHQW \$FKLHYHPHQW 6XPPDU\

6WXGHQW \$FKLHYHPHQW 6XPPDU\

\$V RI 6HSWHPEHU 7(\$ GHOD\HG WKH UHSRUWLQJ RI FDPSXV DQG GLVWI

1DRPL 3UHV V (OHPHQW DU\ UHFHLYHG WKH RYHUDOO UDWLQJ RI D μ&¶ R

3UHV V DFKLHYHG 0HW 6WDQGDUG IRU DQG

RYHUDOO UDWLQJ RI D μ&¶ ZLWK RXW RI 7KHUH ZHUH QR VWDWH WHV

6WXGHQW \$FKLHYHPHQW 6WUHQJWKV

6WXGHQW \$FKLHYHPHQW 6WUHQJWKV

\$FFRUGLQJ WR 0\$3 \*URZWK VFRUHV IURP WKH VFKRRO \H DU 1DRPL

6FKRRO &XOWXUH DQG &OLPDWH

6FKRRO &XOWXUH DQG &OLPDWH 6XPPDU\

1DRPL 3UHVV (OHPHQWU\ ZLOO EDVH DOO GHFLVLRQV RQ ZKDW LV EHVW I  
7KH FRUH IRFXV ZLOO EH WR EXLOG UHODWLRQVKLSV WKDW IRVWHU VXFFI  
SURJUDP HQFRXUDJHV NLQGQHVV WKURXJKRXW WKH EXLOGLQJ DQG LQ WKI  
\HDU WR VSUHDG NLQGQHVV

6WDII ZLOO EH DFWLYHO\ LQYROYHG LQ YDULRXV DFWLRQ DQG YHUWLFDO  
WLPHO\ HIILFLHQW DQG DFFXUDWH VR WKDW HYHU\RQH LV SUHSDUHG DQ  
&RPPXQLFDWLRQ IURP DGPLQLVWUDWLRQ WR VWDII ZLOO EH WLPHO\ DQG

6FKRRO &XOWXUH DQG &OLPDWH 6WUHQJWKV

&DPSXV ZLGH EHKDYLRU H[SHFWDWLRQV KDYH EHHQ LPSOHPHQWHG WKURX  
VWXGHQW EHKDYLRU 3UHVV (OHPHQWU\ LPSOHPHQWV D FDPSXV ZLGH 52  
HDFK RI WKH FRPPRQ DUHDV RI WKH FDPSXV

6WXGHQW H[KLELWLQJ SRVLWLYH FKDUFDWHU DQG EHKDYLRU ZLOO EH UHF  
%HKDYLRU ,QWHUYHQWLRQ DQG 6XSSRUW 3%,6 V\VWHP 6WXGHQWV DUH  
PRQWKO\ 3ULGH RI WKH 0RQWK DVVHPEOLHV

1DRPL 3UHVV (OHPHQWU\ KDV D UHODWLRQVKLS ZLWK &URVVSRLQW &KXU  
WKURXJK 5HDFK PHQWRU SURJUDP WR PHHW WKH QHHGV RI RXU VWXGHQW

6WDII VXUYH\V LQ SUHYLRXV VFKRRO \HDUV LQGLFDWHG D QHHG IRU LQFU  
DQG WHDPV 6WDII LQSXW LV JDWKHUHG WKURXJK RXW WHDP OHDG FRPPL  
WKURXJK RXU ZHHNO\ VWDII QHZVOHWHU 6WDII PHPEHUV QRZ LQGLFDWH  
FODVVURRP DQG DURXQG WKH VFKRRO



6WDII 4XDOLW\ 5HFUXLWPHQW DQG 5HWHQWLRQ

6WDII 4XDOLW\ 5HFUXLWPHQW DQG 5HWHQWLRQ 6XPPDU\

\$YHUDJH H[SHULHQFH RI WKH WHDFKHUV DW 1DRPL 3UH\

\$YHUDJH H[SHULHQFH LQ 0,6' \HDUV

:H FRQWLQXH WR UHFUXLW DQG KLUH WHDFKHUV WR DFF  
SRSXODWLRQ

6WDII 4XDOLW\ 5HFUXLWPHQW DQG 5HWHQWLRQ 6WUHQJWKV

\$OO WHDFKHUV DW 1DRPL 3UHV (OHPHQWU\ PHHW KLJ  
7LWOH FDPSXV ORZ WHDFKHU WR VWXGHQW UDWLRV D  
QHHGV RI WKH WHDFKLQJ VWDII LQFOXVLYH RI SDI  
3URIHVVLQRQDO 'HYHORSPHQW RSSRUWXQLWLHV DUH DOI  
RI VWXGHQW QHHGV IRU OHDUQLQJ DQG SURJUHVV )LUV  
VXSSRUWHG WKURXJK WKH 5HJLRQ OHQWRU 3URJUDP I  
PHQWRUV DUH DVVLJQH WR WHDFKHUV QHZ WR WKH FD

3UHV (OHPHQWU\



3DUHQW DQG &RPPXQLW\ (QJDJHPHQW

3DUHQW DQG &RPPXQLW\ (QJDJHPHQW 6XPPDU\

7KH 3UHV 37\$ FRQWLQXHV WR JURZ DQG UHDFK IDPLOLHV 7KHUH LV KLJ  
FRQIHUHQFHV :H KDYH KLJK SDUWLFLSDWLRQ UDWHV LQ RXU EHJLQQLQJ  
HYHQW DQG ILUVW GD\ RI VFKRRO 3ULGH RI WKH 0RQWK \*UDQGSDUHQW  
FRPPXQLW\

3DUHQW DQG &RPPXQLW\ (QJDJHPHQW 6WUHQJWKV

3UHV SDUHQWV DUH YHU\ VXSSRUWLYH RI WKH VFKRRO  
KROLDG\ SDUWLHV WKH 3UHV )DPLO\ 3LFQLF DQG RWK  
JURZ

6FKRRO &RQWH[W DQG 2UJDQL]DWLRQ

6FKRRO &RQWH[W DQG 2UJDQL]DWLRQ 6XPPDU\

&DPSXV DGPLQLVWUDWLRQ KDYH VHUYHG LQ 0,6' OHDGH  
5DFKHO &RUELQ V VHFRQG \HDU DV SULQFLSDO RI 3UHV'  
3UHV \$ IHZ DOORFDWLRQV RI JUDGH OHYHO VHFWRQV  
WKLV \HDU WR DFFRPPRGDWH D ODUJH IUDFWLRQ RI WKI  
HOHPHQWU\ VFKRRO 7HDP /HDGHUV ZLOO EH XVHG DV  
SODQQLQJ DQG LQVWUXFWLRQ

6FKRRO &RQWH[W DQG 2UJDQL]DWLRQ 6WUHQJWKV

\$ JURXS RI WHDFKHU OHDGHUV ZHUH FKRVHQ WR GRQ €p

7HFKQRORJ\

7HFKQRORJ\ 6XPPDU\

1DRPL 3UHVV (OHPHQWDU\ LV IRUWXQDWH WR KDYH DFF  
PHPEHUV 2XU OHGLD 5HVRXUFH 6SHFLDOLVW FRQWLQX  
WHFKQRORJ\ WRRO DQG DSSOLFDWLRQV 2XU JRDO FRQV  
HQJDJHPHQW DQG VXFFHVV LQ OHDUQLQJ (DFK FODVVU  
VXSSRUW WHDFKHU LQVWUXFWLRQ (YHU\ FODVVURRP W  
SODQQLQJ DQG OHVVRQ GHYHORSFHQW 2XU FDPSXV SU  
.LQGHUJDUWHQ DQG ILUVW JUDGH VWXGHQWV XVH L3DG  
ODSWRSV

7HFKQRORJ\ 6WUHQJWKV

2XU IRFXV ZLWK WHFKQRORJ\ LV WR HQKDQFH OHVVRQV  
VWDII IRFXVHV RQ XVLQJ WHFKQRORJ\ GHYLFHV DQG DS  
FRPPXQLFDWLRQ FUHDWLYLW\ FULWLFDO WKLQNLQJ  
WR PRGL\ DQG UHGHIHQ WUDGLWLRQDO OHDUQLQJ WD  
HDFK VWXGHQW OHDUQ DQG JURZ

# \* R D O V

5HYLVHG \$SSURYHG 6HSWHPEHU





\*RDO3UHVV (OHPHQWDU\ ZLOO HQVXUH WKH IDFXOW\ VWDII VWXGHQWV SDUHQWV  
 HQKDQFHPHQW RI VWXGHQW OHDUQLQJ

3HUIRUPDQFH 23EUMHFWW(OHPHQWDU\ ZLOO LQFUHDVH DWWHQWLRQ RQ VDIHW\ DQG VHF  
 VWDII IHHO VDIH

(YDOXDWLRQ 'DWD 6RXUFHV

6WUDWHJ\ 'HWDLOV	5HYLHZV		
6WUDWHJ\ 6WUDWHJ\ V ([SHFWHG 5HVXOW ,PSDFW 6WDII 5HVSQRVLEOH IRU 0RQLWRULQJ	)RUPDWLY		H6XPPDV
	1RY	)HE	-XQH
6WUDWHJ\ 'HWDLOV	5HYLHZV		
6WUDWHJ\          			

6WUDWHJ\ 'HWDLOV		5HYLHZV		
6WUDWHJ\ 6WUDWHJ\ V ([SHFWHG 5HVXOW ,PSDFW 6WDII 5HVSQRVLEOH IRU 0RQLWRULQJ		)RUPDWLY		H6XPPDV
		1RY	)HE	-XQH
6WUDWHJ\ 'HWDLOV		5HYLHZV		
6WUDWHJ\ 6WUDWHJ\ V ([SHFWHG 5HVXOW ,PSDFW 6WDII 5HVSQRVLEOH IRU 0RQLWRULQJ		)RUPDWLY		H6XPPDV
		1RY	)HE	-XQH
6WUDWHJ\ 'HWDLOV		5HYLHZV		
6WUDWHJ\ 6WUDWHJ\ V ([SHFWHG 5HVXOW ,PSDFW 6WDII 5HVSQRVLEOH IRU 0RQLWRULQJ		)RUPDWLY		H6XPPDV
		1RY	)HE	-XQH
6WUDWHJ\ 'HWDLOV		5HYLHZV		
6WUDWHJ\ 6WUDWHJ\ V ([SHFWHG 5HVXOW ,PSDFW 6WDII 5HVSQRVLEOH IRU 0RQLWRULQJ		)RUPDWLY		H6XPPDV
		1RY	)HE	-XQH
6WUDWHJ\ 'HWDLOV		5HYLHZV		
6WUDWHJ\ 6WUDWHJ\ V ([SHFWHG 5HVXOW ,PSDFW 6WDII 5HVSQRVLEOH IRU 0RQLWRULQJ		)RUPDWLY		H6XPPDV
		1RY	)HE	-XQH
6WUDWHJ\ 'HWDLOV		5HYLHZV		
6WUDWHJ\ 6WUDWHJ\ V ([SHFWHG 5HVXOW ,PSDFW 6WDII 5HVSQRVLEOH IRU 0RQLWRULQJ		)RUPDWLY		H6XPPDV
		1RY	)HE	-XQH
6WUDWHJ\ 'HWDLOV		5HYLHZV		
6WUDWHJ\ 6WUDWHJ\ V ([SHFWHG 5HVXOW ,PSDFW 6WDII 5HVSQRVLEOH IRU 0RQLWRULQJ		)RUPDWLY		H6XPPDV
		1RY	)HE	-XQH
6WUDWHJ\ 'HWDLOV		5HYLHZV		
6WUDWHJ\ 6WUDWHJ\ V ([SHFWHG 5HVXOW ,PSDFW 6WDII 5HVSQRVLEOH IRU 0RQLWRULQJ		)RUPDWLY		H6XPPDV
		1RY	)HE	-XQH

6WUDWHJ\ 'HWDLOV		5HYLHZV	
6WUDWHJ\  6WDII 5HVSRQVLEOH IRU 0RQLWRULQJ		)RUPDWLYH6XPPDV	
		1RY	)HE -XQH
   			



\*RDO3UHVV (OHPHQWDU\ ZLOO HQVXUH WKH IDFXOW\ VWDII VWXGHQWV SDUHQWV  
HQKDQFHQW RI VWXGHQW OHDUQLQJ

3HUIRUPDQFH 23EUMHFWZLYOIO SURYLGH WLHUG SURVRFLDO VXSSRUWV DQG FKDUDFW  
(YDOXDWLRQ 'DWD 6RXUFHV

6WUDWHJ\ 'HWDLOV	5HYLHZV
6WUDWHJ\ 6WUDWHJ\ V ([SHFWHG 5HVXOW ,PSDFW 6WDII 5HVSQRVLEOH IRU 0RQLWRULQJ	

6WUDWHJ\ 'HWDLOV	5HYLHZV-XQH		
6WUDWHJ\ 6WUDWHJ\ V ([SHFWHG 5HVXOW ,PSDFW 6WDII 5HVSQRVLEOH IRU 0RQLWRULQJ	)RUPDWLYH6XPPDV		
	1RY	)HE	-XQH
6WUDWHJ\ 'HWDLOV	5HYLHZV		
6WUDWHJ\ 6WUDWHJ\ V ([SHFWHG 5HVXOW ,PSDFW 6WDII 5HVSQRVLEOH IRU 0RQLWRULQJ	)RUPDWLYH6XPPDV		
	1RY	)HE	-XQH
6WUDWHJ\ 'HWDLOV	5HYLHZV		
6WUDWHJ\ 6WUDWHJ\ V ([SHFWHG 5HVXOW ,PSDFW 6WDII 5HVSQRVLEOH IRU 0RQLWRULQJ	)RUPDWLYH6XPPDV		
	1RY	)HE	-XQH
6WUDWHJ\ 'HWDLOV	5HYLHZV		
6WUDWHJ\ 6WUDWHJ\ V ([SHFWHG 5HVXOW ,PSDFW 6WDII 5HVSQRVLEOH IRU 0RQLWRULQJ	)RUPDWLYH6XPPDV		
	1RY	)HE	-XQH
6WUDWHJ\ 'HWDLOV	5HYLHZV		
6WUDWHJ\ 6WUDWHJ\ V ([SHFWHG 5HVXOW ,PSDFW 6WDII 5HVSQRVLEOH IRU 0RQLWRULQJ			

\* R D O

\* R D O





\*RDO3UHVV (OHPHQWDU\ ZLOO KDYH VWUXFWXUHV DQG V\ VWHPV LQ SODFH WR LPSUF  
GDWD GULYHQ GHFLVLRQV WR HQJDJH VWXGHQWV LQ OHDUQLQJ H[SHULHQFHV WKDW

\*RDO3UHV V (OHPHQWDU\ ZLOO KDYH VWUXFWXUHV DQG V\ VWHPV LQ SODFH WR LPSUF  
GDWD GULYHQ GHFLVLRQV WR HQJDJH VWXGHQWV LQ OHDUQLQJ H[SHULHQFHV WKDW

3HUIRUPDQFH 2EMHFWLYH



\*RDO3UHVV (OHPHQWDU\ ZLOO KDYH VWUXFWXUHV DQG V\ VWHPV LQ SODFH WR LPSUF  
GDWD GULYHQ GHFLVLRQV WR HQJDJH VWXGHQWV LQ OHDUQLQJ H[SHULHQFHV WKDW

3HUIRUPDQFH ~~2500~~ FWWHG 7DOHQWHG 6WXGHQWV ZLOO PHHW WKHLU DQWLFLSDWHG  
(YDOXDWLRQ 'DWD 6RXUFHV

\*RDO3UHV (OHPHQWDU\ ZLOO KDYH VWUXFWXUHV DQG V\ VWHPV LQ SODFH WR LPSUF  
GDWD GULYHQ GHFLVLRQV WR HQJDJH VWXGHQWV LQ OHDUQLQJ H[SHULHQFHV WKDW

3HUIRUPDQFH 28EOMDFWLRQV WHDFKHUV ZLOO FROODERUDWH GXULQJ JUDGH OHYHO PI  
DVVHVPHQWV DQG SODQ IRU LQWHUYHQWLRQ

\*RDO3UHVV (OHPHQWDU\ ZLOO KDYH VWUXFWXUHV DQG V\ VWHPV LQ SODFH WR LPSUF

\* R D O

\*RDO3UHV (OHPHQWDU\ ZLOO KDYH VWUXFWXUHV DQG V\VWHPV LQ SODFH WR LPSUF  
GDWD GULYHQ GHFLVLRQV WR HQJDJH VWXGHQWV LQ OHDUQLQJ H[SHULHQFHV WKDW

3HUIRUPDQFH 23UMHFW(LPHHQWDU\ ZLOO DSSURSULDWHO\ LGHQWLI\ DQG VHUYH 6SHI  
'ULYHQ \$FFRXQWDELOLW\ VWDQGDUGV

(YDOXDWLRQ 'DWD 6RXUFHV

\*RDO3UHVV (OHPHQWDU\ ZLOO KDYH VWUXFWXUHV DQG V\VWHPV LQ SODFH WR LPSUF  
GDWD GULYHQ GHFLVLRQV WR HQJDJH VWXGHQWV LQ OHDUQLQJ H[SHULHQFHV WKDW




3HUIRUPDQFH 2BMHVW\OHPHQWDU\ ZLOO DFKLHYH +56 +LJK 5HOLDELWLW\ 6FKRROV  
RQ /HYHOV DQG

(YDOXDWLRQ 'DWD 6RXUFHV

\* R D O

\*RDO3UHV (OHPHQW DU\ ZLOO LQYHVW LQ RXU PRVW LPSRUWDQW DVVHW WHDFKHU\ GHYHORS UHFRJQLJH DQG UHWDLQ KLJK TXDOLW\ DQG HIIHFWLYH VWDII

3HUIRUPDQFH 23UMHFWZLYHO FXOWLYDWH LQQRYDWLYH UHFUXLWPHQW DQG RQ ERDUG TXDOLW\ VWDII

6WUDWHJ\ 'HWDLOV		5HYLHZV	
6WUDWHJ\	)RUPDWLY		H6XPPDV
	1RY	)HE	-XQH
   			



\*RDO3UHV (OHPHQWDU\ ZLOO HQJDJH SDUHQWV JXDUGLDQV LQ WKHLU FKLOG V OHD LQWHQWLRQDOO\ IRFXV RQ PDLQWDLQLQJ D FXOWXUH WKDW LV LQFOXVLYH RI VWXG

3HUIRUPDQFH 23UMHFWZLYHO LPSURYH HQJDJHPHQW DQG RXWUHDFK FRQQHFWLQJ WKH

6WUDWHJ\ 'HWDLOV		5HYLHZV		
6WUDWHJ\			)RUPDWLYH6XPPDV	
	1RY	)HE	-XQH	
6WUDWHJ\ 'HWDLOV		5HYLHZV		
6WUDWHJ\			)RUPDWLYH6XPPDV	
	1RY	)HE	-XQH	
   				

\* R D O

\*RDO3UHVV (OHPHQWDU\ ZLOO HQVXUH WKDW FRPPXQLFDWLRQ LQWHUQDOO\ DQG H[V

3HUIRUPDQFH 23EUMHFWZLYHO IRVWHU D FXOWXUH RI WUXVW E\ SURDFWLYHO\ VKDULQJ  
PDQQHU

6WUDWHJ\ 'HWDLOV	5HYLHZV		
6WUDWHJ\	)RUPDWLY		H6XPPDV
	1RY	)HE	-XQH
6WUDWHJ\ 'HWDLOV	5HYLHZV		

\* R D O